## **SANSHIN Management Report**

# Advancing the future through Innovation!

#### **02-1 Business Line**

#### **SANSHIN GROUP**

#### **SANSHIN DENKI**

- Trading (Tokyo Osaka)
- Power Supply Unit(Tokyo)
- Quality Management(Tokyo)
- Logistics (Tokyo)

#### **SANSHIN HK**

Trading (Hong Kong)

#### **SHIN KOWA**

Flash lamps (Chiba Philippines)

#### SINFONIE ELECTORONICS

Special Coils (Totori)

#### SC2

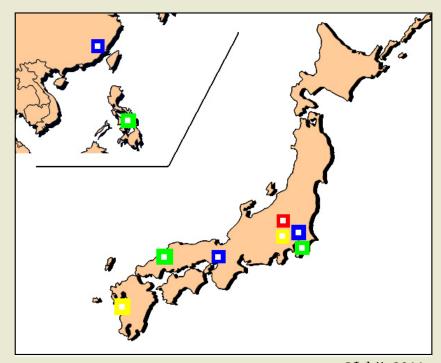
IT solution (Tokyo)

#### SIGMA FOOD SERVICE

Healthy food and Wine (Tokyo)

#### SHINTO HD

Holdings (Kumamoto)

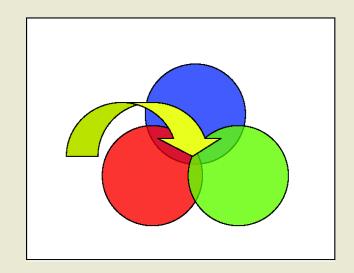


©Ishii\_2011

## 02-2 Core · Competence

## **■** Four Keys Factors

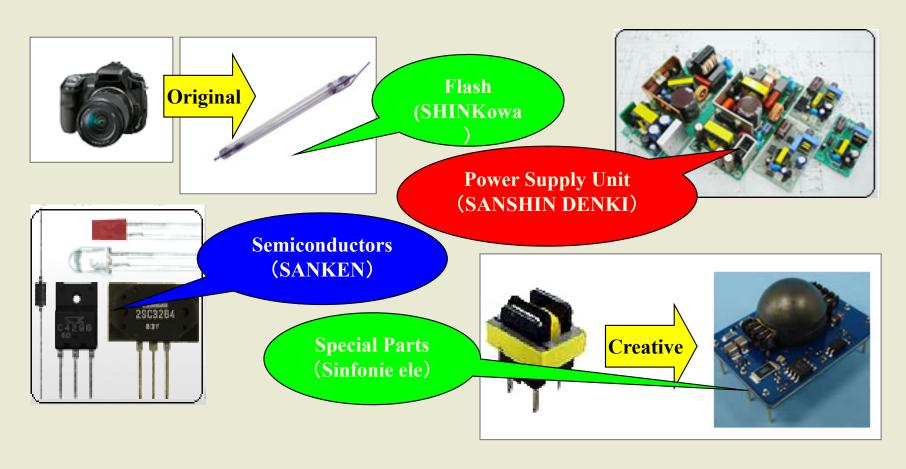
- Trading
- Power Supply Unit
- Special Parts
- Synergy Power



## We keep on supplying Creativity & Valuable Service!

## 02-3 Creativity and Value

#### **■** For Niche markets



## **03-1 Business Ideology**

## Our Ideology

We love our customers,

We're loved by our customers,

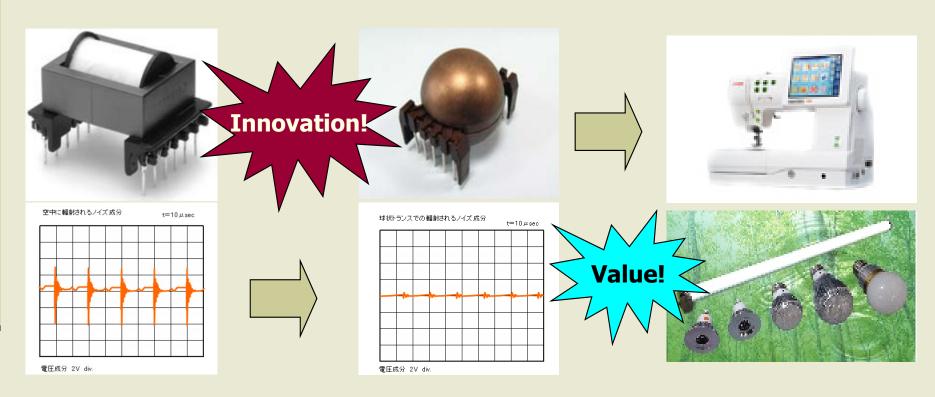
Always be a Virtuous *Shonin*.

## Virtue as a Shonin

It is most important for us to be Virtue as a *Shonin* for having customer's sympathy anytime.

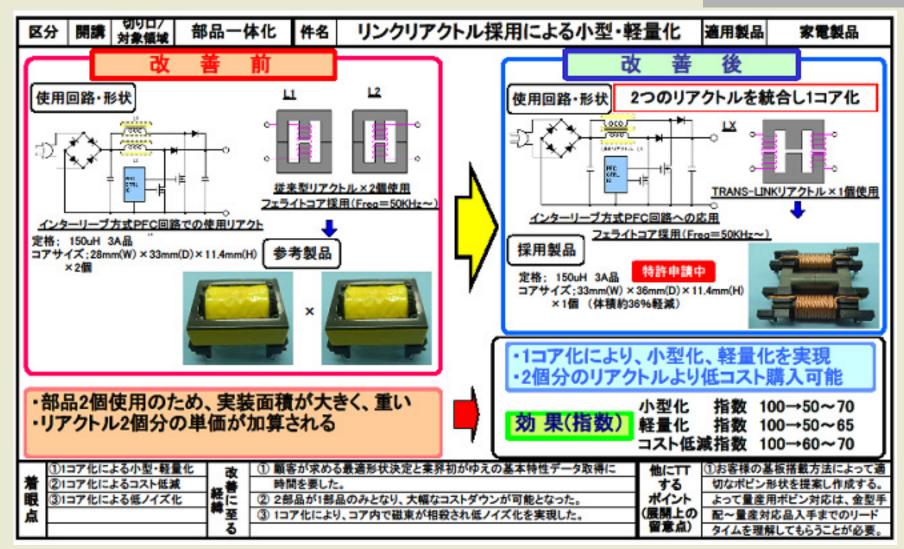
## 06 Strategy Innovative case 1

## **Example**



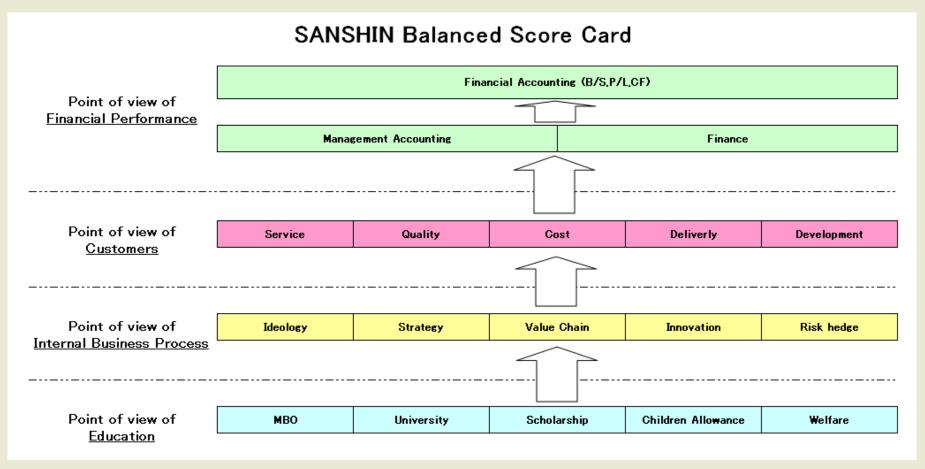
©Ishii\_2011

## 06 Strategy Innovative case 2



### **07 BSC**

### **■ BSC Strategic Model**



#### **08 SANSHIN MODEL**

#### Education / Management Accounting / Innovation

We always aim to be "Accurate Knowledge"  $\to$  "Calm Judgment"  $\to$  "Courageous Action" by SANSHIN MODEL.

## SANSHIN STRATEGIC MODEL

CVP

CKS

Education

©Ishii 2012